























11111111: EXAMINEE

Examination Analysis

Site Code: 4889, SME-LEAN
 Name: EXAMINEE NAME
 ID: 1111111
 Test Code: 8190, v1 - Lean Certification Silver
 Test Date: 02/23/2014
 Pass Percent: 75.00%
 Score: 85.2%
 Status: Pass

	Level/Title	# of Items in Section	# of Items Passed	Performance	Percent
1	1.1. Principles of Cultural Enablers	6	5		83.3%
	1.1.1. Respect For The Individual	5	4		80.0%
	1.1.2. Humility	1	1		100.0%
2	1.2. Process For Cultural Enablers	14	12		85.7%
	1.2.2. Create A Sense of Urgency	1	1		100.0%
	1.2.3. Modeling The Lean Principles, Values, Philosophies	1	1		100.0%
	1.2.4. Message Deployment - Establishing Vision and Direction	3	2		66.7%
	1.2.5. Integrating Learning and Coaching	4	3		75.0%
	1.2.6. People Development - Education, Training, & Coaching	1	1		100.0%
	1.2.7. Motivation, Empowerment, & Involvement	3	3		100.0%
	1.2.9. Safety Systems	1	1		100.0%
3	1.3. Cultural Enabler Techniques and Practices	8	7		87.5%
	1.3.1. Cross Training	2	2		100.0%
	1.3.2. Skills Assessment	1	1		100.0%
	1.3.5. Coaching & Mentoring	2	2		100.0%
	1.3.8. Information Sharing (Yokoten)	1	1		100.0%
	1.3.9. Suggestion Systems	2	1		50.0%
4	2.1. Principles of Continuous Process Improvement	19	16		84.2%
	2.1.1. Process Focus	4	3		75.0%
	2.1.2. Identification & Elimination of Barriers To Flow	5	5		100.0%
	2.1.3. Match Rate of Production To Level of Customer Demand - Just-In-Time	1	1		100.0%
	2.1.4. Scientific Thinking	2	2		100.0%
	2.1.5. Jidoka	6	4		66.7%
	2.1.7. Seek Perfection	1	1		100.0%
5	2.2. Continuous Process Improvement Systems	20	16		80.0%
	2.2.2. Lot Size Reduction	1	0		0.0%
	2.2.3. Load Leveling	5	4		80.0%
	2.2.4. 3P Production Process Preparation	2	2		100.0%
	2.2.6. Standard Work	8	6		75.0%
	2.2.7. Built-In Feedback	1	1		100.0%
	2.2.9. Continuous Improvement Process Methodology	1	1		100.0%
	2.2.11. Corrective Action System	1	1		100.0%
	2.2.14. Pull System	1	1		100.0%
6	2.3. Continuous Process Improvement Techniques & Practices	31	27		87.1%
	2.3.1. Work Flow Analysis	2	1		50.0%
	2.3.3. Identify Root Cause	2	2		100.0%
	2.3.5. Product & Service Design (Including Engineering Changes)	11	10		90.9%
	2.3.6. Organizing For Improvement	1	1		100.0%
	2.3.7. Countermeasure Activities	6	5		83.3%
	2.3.8. Supply Processes External	9	8		88.9%
7	3.1. Principles of Consistent Lean Enterprise Culture	7	7		100.0%

	Level/Title	# of Items in Section	# of Items Passed	Performance	Percent
7	3.1. Principles of Consistent Lean Enterprise Culture	7	7		100.0%
	3.1.1. Systemic Thinking	3	3		100.0%
	3.1.2. Constancy of Purpose	4	4		100.0%
8	3.2. Processes for Developing Consistent Lean Enterprise Culture	12	12		100.0%
	3.2.1. Enterprise Thinking	2	2		100.0%
	3.2.2. Policy Deployment / Strategy Deployment	8	8		100.0%
	3.2.2.4 Forming Consensus	1	1		100.0%
	3.2.2.5 Align Strategies and Execution	1	1		100.0%
9	3.3. Consistent Enterprise Culture Techniques & Practices	1	1		100.0%
	3.3.1. A3	1	1		100.0%
10	4.1. Principles of Business Results	12	7		58.3%
	4.1.1. Create Value First To Drive Performance	12	7		58.3%
11	4.2. Measurement Systems	14	13		92.9%
	4.2.1. Measurement	12	11		91.7%
	4.2.2. Goal and Objective Setting	1	1		100.0%
	4.2.4. Reporting	1	1		100.0%
12	4.3. Key Lean Related Measures	11	9		81.8%
	4.3.1. Quality	2	2		100.0%
	4.3.2. Delivery	2	2		100.0%
	4.3.3. Cost	5	5		100.0%
	4.3.4. Financial Impact	1	0		0.0%
	4.3.5. Competitive Impact	1	0		0.0%